| STUDENT EQUITY and ACHIEVEMENT PROGRAM DRAFT BUDGET DETAILS (As of September 16, 2019) |                       |                     |                         |                          |                     |           |   |  |  |
|--|-----------------------|---------------------|-------------------------|--------------------------|---------------------|-----------|---|--|--|
|  |                       |                     | 2019-20                 |                          |                     |           | (**************************************   |  |  |
| Positions and Activities   | 2019-20<br>Santa Rosa | 2019-20<br>Petaluma | SWC/Off-campus<br>Sites | 2019-20<br>District-wide | Proposed Reductions | Total     | Notes on Positions/Activity and Proposed Savings  |  |  |
| CONCERTED OUTREACH   |                       |                     |                         |                          |                     |           |   |  |  |
| Outreach Specialist (1)  | \$0                   | \$0                 | \$0                     | \$98,148                 | \$0                 | \$98,148  | District; community and high school college prep outreach   |  |  |
|  |                       | ·                   | ·                       |                          |                     | ,         | 1 FTE SR, 1 FTE PC; community and high school outreach; coordinate programs   |  |  |
| Coordinator, Student Outreach (2)  | \$119,087             | \$96,152            | \$0                     | \$0                      | \$0                 | \$215,239 | including Middle School Early Success Program   |  |  |
| Coordinator, Dream Center (.6826)  | \$0                   | \$0                 | \$0                     | \$67,313                 | \$0                 | \$67,313  | District; coordinates services to undocumented students   |  |  |
| Middle School Early Success Program  | \$15,000              | \$10,000            | \$0                     | \$0                      | \$0                 | \$25,000  | SR & PC; promote college-going culture to 8th graders and parents   |  |  |
| Native American Summer Bridge  | \$0                   | \$0                 | \$0                     | \$30,000                 | \$0                 | \$30,000  | District; Outreach and college prep for Native American Juniors/Seniors   |  |  |
| Public Relations   | \$0                   | \$0                 | \$0                     | \$17,000                 | \$0                 | \$17,000  | District; Support diversity and student success campaign  |  |  |
| subtotal   | \$134,087             | \$106,152           | \$0                     | \$212,461                | \$0                 | \$452,700 |   |  |  |
| INNOVATIVE INSTRUCTIONAL PROGRAMMING   |                       |                     |                         |                          |                     |           |   |  |  |
| PALS   | \$160,650             | \$68,850            | \$0                     | \$0                      | \$0                 | \$229,500 | SR & PC; Peer Assisted Learning Specialists - Math, English, CE   |  |  |
| PALS, Faculty Coordinators   | \$0                   | \$0                 | \$0                     | \$20,000                 | \$0                 | \$20,000  | Faculty reassigned time   |  |  |
| Umoja  | \$60,000              | \$0                 | \$0                     | \$0                      | \$0                 | \$60,000  | Faculty reassigned time and programming   |  |  |
| APASS  | \$60,000              | \$0                 | \$0                     | \$0                      | \$0                 | \$60,000  | Faculty reassigned time and programming   |  |  |
| Counselor, Puente (1)  | \$155,449             | \$0                 | \$0                     | \$0                      | \$0                 | \$155,449 | SR; Existing position prior to SSSP/SE  |  |  |
| Puente SR & PC   | \$5,000               | \$5,000             | \$0                     | \$0                      | \$0                 | \$10,000  | Supplement fieldtrips and other activities  |  |  |
| Instructional Assistant (3.03)   | \$152,755             | \$52,511            | \$0                     | \$0                      | \$67,091            | \$138,175 | English (.65), College Skills (.70), Tutorial Services (.93 SR) (.75 PC); proposed savings include: one-time saving from delayed recruitment, and permanent position reduction in Tutorial which will be offset by shifting lab personnel from College Skills lab to Tutorial Center in light of changing student attendance patterns |  |  |
| AAII, ESL (.375)   | \$11,142              | \$0                 | \$0                     | \$0                      | \$0                 | \$11,142  | SR  |  |  |
| Coordinator, IGNITE-Incarcerated & Formerly Incarcerated Program                       | \$30,000              | \$0                 | \$0                     | \$0                      | \$0                 | \$30,000  | Support currently and formerly incarcerated students  |  |  |
| Textbooks & Supplies, IGNITE Program   | \$4,701               | \$0                 | \$0                     | \$0                      | \$0                 | \$4,701   | Support currently and formerly incarcerated students  |  |  |
| Communities of Practice/Faculty Inquiry  | \$0                   | \$0                 | \$0                     | \$129,000                | \$0                 | \$129,000 | Faculty collaboration in light of state mandates including AB 705   |  |  |
| Online Tutorial Services, Net Tutor  | \$0                   | \$0                 | \$0                     | \$20,000                 | \$0                 | \$20,000  | District; Support online and other students in need   |  |  |
| subtotal   | \$639,697             | \$126,361           | \$0                     | \$169,000                | \$67,091            | \$867,967 |   |  |  |
| INTEGRATED SUPPORT   |                       |                     |                         |                          |                     |           |   |  |  |
| Coordinator, Student Success (.95)   | \$0                   | \$128,542           | \$0                     | \$0                      | \$40,000            | \$88,542  | PC; Proposed to shift partial funding to another source   |  |  |
| Student Success Team Programming   | \$0                   | \$8,100             | \$0                     | \$0                      | \$0                 | \$8,100   | PC; Peer coaching and engagement  |  |  |
| Program Specialist, MESA (.8)  | \$78,892              | \$0                 | \$0                     | \$0                      | \$30,300            | \$48,592  | SR; Currently vacant; estimated savings from STNC backfill  |  |  |

|   |            |            | 2019-20        | T             | <u> </u>                                    | <u> </u>        |   |  |
|---|------------|------------|----------------|---------------|---|-----------------|---|--|
|   | 2019-20    | 2019-20    | SWC/Off-campus | 2019-20       | Proposed                                    |                 |   |  |
| Positions and Activities                            | Santa Rosa | Petaluma   | Sites          | District-wide | Reductions                                  | Total           | Notes on Positions/Activity and Proposed Savings  |  |
| Coordinator, Intercultural Center (1)               | \$0        | \$114,560  | \$0            | \$0           | \$0   | \$114,560       | PC; engagement  |  |
| Intercultural Center, Programming                   | \$0        | \$7,940    | \$0            | \$0           | \$0   | \$7,940         | PC; engagement  |  |
| Student Workers, DSPS Peer Coaching Program         | \$7,834    | \$0        | \$0            | \$0           | \$0   | \$7,834         | Collaboration between DRD and Tutorial to support DSPS students   |  |
| Instructional Assistant, DSPS Peer Coaching Program | \$11,374   | \$0        | \$0            | \$0           | \$0   | \$11,374        | Collaboration between DRD and Tutorial to support DSPS students   |  |
| Nurse Practitioner, Student Health Services         | \$0        | \$0        | \$0            | \$40,610      | \$0   | \$40,610        | District; Mental Health training and programming for all students   |  |
| Student Health Services, Programming                | \$0        | \$0        | \$0            | \$6,890       | \$0   | \$6,890         | Mental Health training and programming for all students   |  |
| Library Textbook Reserves                           | \$15,000   | \$5,000    | \$0            | \$0           | \$0   | \$20,000        | Enables expanded book reserves to support students in need  |  |
| Student Success Specialist I, Foster Youth (.5)     | \$53,637   | \$0        | \$0            | \$0           | \$26,772                                    | \$26,865        | Proposed to shift .25 FTE funding to other sources; no service impact   |  |
| subtotal  | \$166,737  | \$264,142  | \$0            | \$47,500      | \$97,072                                    | \$381,307       |   |  |
|   |            |            | Student Develo | pment and Di  | rect Student                                | Support         |   |  |
|   |            |            |                |               |   |                 |   |  |
| Discordan Otypical Frank (4)                        | #040 F00   | <b>C</b> O | Φ0             | <b>#</b> 0    | <b>#</b> 0                                  | <b>6040 500</b> | Dist./SR; Intercultural Center, engagement peer coaching, Basic Needs, CalFresh;  |  |
| Director, Student Equity (1)                        | \$218,529  | \$0        | \$0            | \$0           | \$0   | \$218,529       | Student development; Plan to change duties and funding sources through re-org   |  |
| AAL 01 day B  | 040.040    | 00         | 40             | <b>#</b> 0    | 0.0   | <b>#</b> 40.040 |   |  |
| AAI, Student Development (.70)                      | \$48,619   | \$0        | \$0            | \$0           | \$0<br>************************************ | \$48,619        | SR; Supports Intercultural Center, student development and other student resource   |  |
| Student Development and Direct Student Support      | \$0        | \$0        | \$0<br>***     | \$41,216      | \$0   | \$41,216        | District; Student training, book vouchers, supplies, transportation, etc.   |  |
| Learning Community Textbook Loan Program            | \$7,000    | \$3,000    | \$0            | \$0           | \$0   | \$10,000        | SR & PC   |  |
| Coordinator, Student Life (.30)                     | \$39,307   | \$0        | \$0            | \$0           | \$0   | \$39,307        | SR; Student engagement  |  |
| Student Ambassadors, Student Life                   | \$9,000    | \$5,000    | \$0            | \$0           | \$0   | \$14,000        | SR & PC; student engagement   |  |
| Book Vouchers: EOPS & Foster Youth                  | \$40,000   | \$0        | \$0            | \$0           | \$30,000                                    | \$10,000        | Proposed to shift funding to another source; no service impact  |  |
| Food Pantry   | \$10,000   | \$0        | \$0            | \$0           | \$3,000                                     | \$7,000         | Food pantry supported by other funding sources; no service impact   |  |
| Equity Scholarship                                  | \$0        | \$0        | \$0            | \$40,000      | \$20,000                                    | \$20,000        | District; Student aid supported by other sources through Fin. Aid/Scholarship   |  |
| Student Conferences and Workshops                   | \$0        | \$0        | \$0            | \$10,000      | \$0   | \$10,000        | District; MEChA and Undocu Conferences  |  |
| subtotal  | \$372,455  | \$8,000    | \$0            | \$91,216      | \$53,000                                    | \$418,671       |   |  |
|   |            |            | WATRICU        | LATION AND    | COMPLETIC                                   | N.              |   |  |
| Evaluator, Admissions and Records (2.25)            | \$0        | \$0        | \$0            | \$203,344     | \$0   | \$203,344       | District: 1.25 FTE original matrix funded positions: avaluate transcripts   |  |
| Manager, A&R, Enrollment Services (.20)             | \$0<br>\$0 | \$36,329   | \$0<br>\$0     | \$203,344     | \$0<br>\$0                                  | \$36,329        | District; 1.25 FTE original matric funded positions; evaluate transcripts   |  |
| ividilayer, Aar, Elliolillelit Services (.20)       | Φυ         | <b></b>    | Φυ             | φυ            | φυ  | <b>გა</b> ნ,ა∠9 | PC; Original matric funded position; A&R, assessment District; 0.5 FTE origianl matric funded positions; Coordinate/Plan TC activities; |  |
| Counselor, Transfer (1.5)                           | \$0        | \$0        | \$0            | \$214,715     | \$0   | \$214,715       | Liaison with UC/CSU   |  |
| Student Success Specialist I, Transfer (1)          | \$105,355  | \$0        | \$0            | \$0           | \$0   | \$105,355       | District/SR; Support transfer activities, planning, & communication; in-reach   |  |
| Transfer Field Trips                                | \$0        | \$0        | \$0            | \$3,884       | \$0   | \$3,884         | District  |  |
| Placement   | \$0        | \$0        | \$0            | \$1,815       | \$0   | \$1,815         | District; ESL placement testing   |  |

| Positions and Activities                            | 2019-20<br>Santa Rosa | 2019-20<br>Petaluma                     | 2019-20<br>SWC/Off-campus<br>Sites | 2019-20<br>District-wide | Proposed<br>Reductions | T.(1)                                   | Notes on Positions/Activity and Proposed Savings  |  |
|---|-----------------------|---|------------------------------------|--------------------------|------------------------|---|---|--|
|   |                       |   |                                    |                          |                        | Total                                   |   |  |
| Counselor, Noncredit/General (1)                    | \$0                   | \$0                                     | \$132,713                          | \$0                      | \$0                    | \$132,713                               | SWC   |  |
|   |                       |   |                                    |                          |                        |   | SWC and off campus sites; 1.0 FTE & STNCs original matric funded position;  |  |
| Student Success Technician (1.8)                    | \$0                   | \$0                                     | \$161,528                          | \$0                      | \$0                    | \$161,528                               | noncredit matric services   |  |
|   |                       |   |                                    |                          |                        |   |   |  |
| Student Success Specialist, I (1)                   | \$0                   | \$0                                     | \$100,610                          | \$0                      | \$0                    |   | SWC and off-campus sites; noncredit matric services; support planning/reporting   |  |
| Manager, SWC (1)                                    | \$0                   | \$0                                     | \$193,222                          | \$0                      | \$0                    | \$193,222                               | SWC and off-campus sites; Original matric funded position   |  |
| Counselors, Adjunct                                 | \$0                   | \$0                                     | \$30,435                           | \$0                      | \$0                    | \$30,435                                | SWC and off-campus sites; Noncredit student counseling  |  |
| Student Workers, SWC                                | \$0                   | \$0                                     | \$44,100                           | \$0                      | \$0                    | \$44,100                                | SWC and off-campus sites  |  |
| Student Success Technician, STNC                    | \$0                   | \$0                                     | \$24,460                           | \$0                      | \$0                    | \$24,460                                | SWC and off-campus sites  |  |
| Reader, STNC  | \$0                   | \$0                                     | \$0                                | \$24,460                 | \$11,405               | \$13,055                                | District; Noncredit ESL placement   |  |
|   |                       |   |                                    |                          |                        |   | SWC; no allocation from general funds; Plan to cancel on equipment maintenance  |  |
| SWC Programming/Operational Costs                   | \$0                   | \$0                                     | \$27,700                           | \$0                      | \$1,200                | \$26,500                                | contract  |  |
| Counselors, General (7.47)                          | \$1,297,270           | \$178,636                               | \$0                                | \$0                      | \$39,776               | \$1,436,130                             | 6.47 FTE SR / 1.0 FTE PC; 1.0 SR FTE original matric funded position; ERI 0.3 FTE from SR, one-time saving; potential permanent |  |
| ,             | , , , , ,             | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | , ,                                | , -                      | , , , ,                | , |   |  |
| Senior Dean, Counseling and Student Success (.27)   | \$0                   | \$0                                     | \$0                                | \$70,120                 | \$0                    | \$70,120                                | District; Original matric funded position; district matric and completion services oversight; Planning/reporting                |  |
| Student Success Specialist I, Counseling (1)        | \$105,340             | \$0<br>\$0                              | \$0                                | \$0                      | \$0<br>\$0             | \$105,340                               | SR  |  |
|   |                       | ·                                       |                                    |                          | \$0<br>\$0             |   | PC  |  |
| Student Workers, Counseling                         | \$0                   | \$2,500                                 | \$0                                | \$0                      | \$0                    | \$2,500                                 | District/SR; Placement (English/Math/ESL); Welcome & Connect Center -   |  |
| Director, Assessment/Student Success Technology (1) | \$0                   | \$0                                     | \$0                                | \$158,965                | \$0                    | \$158,965                               | Onboarding/first-year retention; Student retention/engagement technologies  |  |
| Student Success Specialist II, Welcome & Connect    | ,                     |   | ,                                  | , ,                      | , -                    | , , , , , , , ,                         | District/SR; Welcome & Connect Center - Onboarding/first-year peer coaching &   |  |
| Center (1)  | \$0                   | \$0                                     | \$0                                | \$125,378                | \$0                    | \$125,378                               | retention; Placement; SARS administrator; district matric reports   |  |
|   |                       |   |                                    |                          |                        |   | 1 FTE SR, 1 FTE PC; Plan to shift funding source partially to other sources in light of   |  |
| Testing Specialist, Assessment (2)                  | \$100,316             | \$100,316                               | \$0                                | \$0                      | \$15,022               | \$185,610                               | re-org and changes in duties  |  |
| Student Success Specialist, Onboarding (1)          | \$105,355             | \$0                                     | \$0                                | \$0                      | \$0                    | \$105,355                               | SR; Placement; Onboarding; First-year Peer Coaching & retention   |  |
|   |                       |   |                                    |                          |                        |   |   |  |
|   |                       |   |                                    |                          |                        |   | .40 FTE SR, .40 FTE PC; SR position- currently vacant and on hold for one-year; PC  |  |
| Student Success Technician, Assessment (.80)        | \$34,422              | \$40,140                                | \$0                                | \$0                      | \$34,422               | \$40,140                                | position- retirement in Dec., but may use funding for another position with re-org  |  |
| Student Workers, Welcome and Connect Center         | \$13,400              | \$4,487                                 | \$0                                | \$0                      | \$0                    | \$17,887                                | SR & PC; Support onboarding   |  |
| Welcome Center Programming                          | \$17,500              | \$0                                     | \$0                                | \$0                      | \$0                    | \$17,500                                | SR; Funds repurposed from placement testing   |  |
| subtotal  | \$1,778,958           | \$362,408                               | \$714,768                          | \$802,681                | \$101,825              | \$3,556,990                             |   |  |

| Positions and Activities                          | 2019-20<br>Santa Rosa | 2019-20<br>Petaluma | 2019-20<br>SWC/Off-campus<br>Sites | 2019-20<br>District-wide | Proposed<br>Reductions | Total       | Notes on Positions/Activity and Proposed Savings  |  |  |
|---|-----------------------|---------------------|------------------------------------|--------------------------|------------------------|-------------|---|--|--|
| PROGRAM COORDINATION                              |                       |                     |                                    |                          |                        |             |   |  |  |
| All-staff Professional Development                | \$0                   | \$0                 | \$0                                | \$32,000                 | \$0                    | \$32,000    | District  |  |  |
| AAIII, SEA Program (1)                            | \$0                   | \$0                 | \$0                                | \$137,704                | \$0                    | \$137,704   | District; Support SEA program budgets/reports, ISSC, communications, student cohorts, etc.                  |  |  |
| Senior Dean, Counseling and Student Success (.27) | \$0                   | \$0                 | \$0                                | \$70,120                 | \$0                    | \$70,120    | District; Original matric funded position; SEA program oversight, budget development, state/local reporting |  |  |
| Operational Costs                                 | \$0                   | \$0                 | \$0                                | \$77,000                 | \$0                    | \$77,000    | Contracts/Licenses  |  |  |
| Research Analyst (1.6)                            | \$0                   | \$0                 | \$0                                | \$198,635                | \$28,712               | \$169,923   | District; 0.5 FTE ERI; Plan to hold for one-year  |  |  |
| subtotal  | \$0                   | \$0                 | \$0                                | \$515,459                | \$28,712               | \$486,747   |   |  |  |
| TOTAL EXPENSES                                    | \$3,091,934           | \$867,063           | \$714,768                          | \$1,838,317              | \$347,700              | \$6,164,382 |   |  |  |
| TOTAL REVENUE                                     |                       |                     |                                    |                          |                        | \$5,880,014 |   |  |  |
| TOTAL BALANCE                                     |                       |                     |                                    |                          |                        | (\$284,368) |   |  |  |

| Total Personnel Cost By Classification (salaries & benefits; after proposed reductions): |             | % of<br>Personnel<br>Cost |
|--|-------------|---------------------------|
| Faculty (10.97 FTE)  | \$2,163,134 | 39%                       |
| Management (3.69 FTE)  | \$747,285   | 14%                       |
| Classified (24.53 FTE)   | \$2,239,224 | 41%                       |
| STNCs & Student Workers  | \$364,710   | 7%                        |
| Total Personnel Cost (After proposed reductions)   | \$5,514,353 | 100%                      |
| % of Personnel Cost to Total Allocation (after proposed reductions)                      | 94%         |                           |

## **General Notes:**

- 1. No new full time positions hired after 2016/17.
- 2. Total state allocation has been the same without COLA since 2017/18.
- 3. Matric was the predecessor of SSSP and have funded some existing positions as noted.

## Updated 9.17.19

