

Santa Rosa Junior College Academic Affairs Update

Robert Holcomb, Ph.D.

Vice President, Academic Affairs/Assistant Superintendent

Academic Senate Meeting

Wednesday, November 20, 2024



Todo Cambia



The bird changes its nest

- <https://www.youtube.com/watch?v=OoyiwFeEV3E>
- La Marisoul sings, “Todo Cambia” to Linda Ronstadt at Los Cenzontles Cultural Arts Academy, San Pablo, CA.

Accreditation—SLOs

Action Letter June 14, 2022

2 Compliance Requirements (SLOs)

Systems, Structures, and Evidence

Analysis of Disaggregated SLO Data

January 2025 Commission Meeting

Next Phase, Sustainable Infrastructure

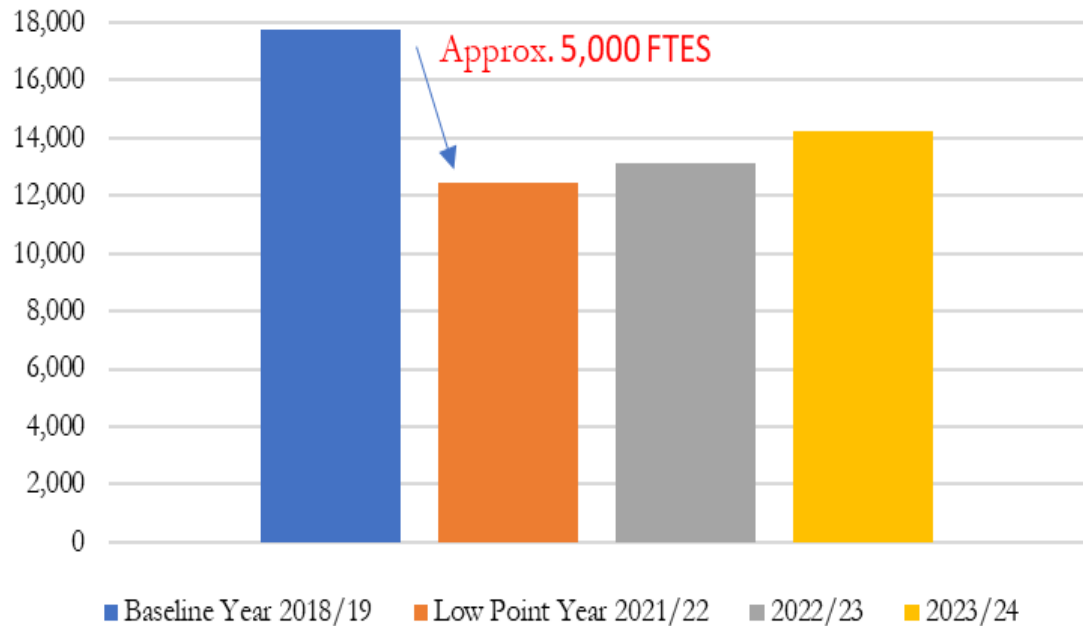
Strategic Enrollment Management

Strategic Enrollment Management Plan (SEMP)

- Five-year plan
- 17,500 FTES by 2027/28
- 7 Strategies, Annual Benchmarks
- SEMP Implementation Team

Enrollment Trends

Enrollment - FTES



In 2018/19 enrollment was above 17,500 FTES

In 2021/22 enrollment dropped below 12,500 FTES

In 2022/23 enrollment increased to 13,100 FTES

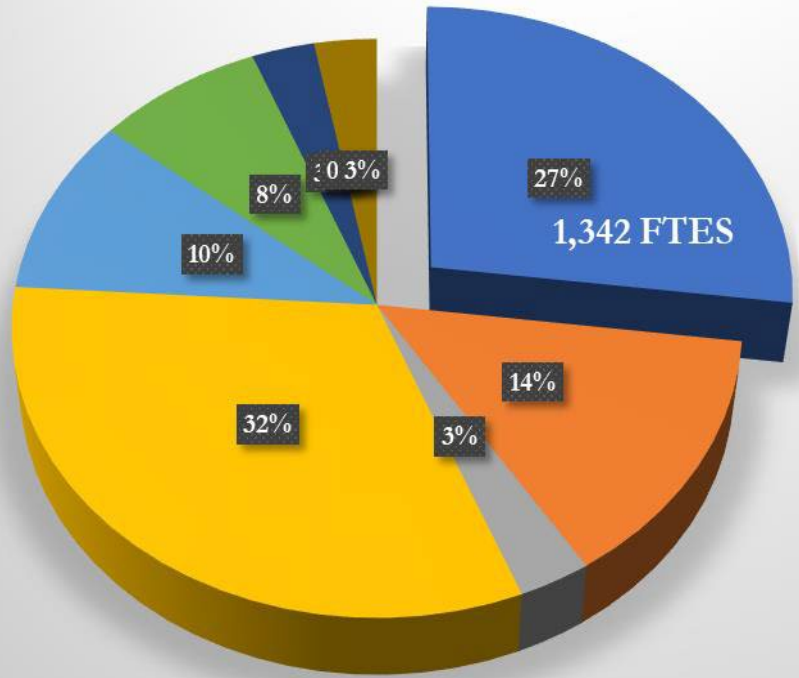
In 2023/24 enrollment increased to 14,213 FTES

Enrollment Recovery and Growth Areas

	<u>2022/23 FTES</u>	<u>2023/24 FTES</u>	<u>Percent Change</u>
Dual Enrollment	595	681	14.5%
Work Experience	1,364	1,416	3.8%
Instructional Service Agreements	1,651	1,730	4.8%
SRJC Lifelong Learning	143	125	-12.6%
Incarcerated Students	0.07	4.13	5,800%
Noncredit: Adult Ed., ESL, GED	2,297	2,507	9.1%
California Virtual College	N/A	N/A	N/A
Kinesiology, Athletics, Dance	345	379	9.9%
Career Education	5,068	5,397	6.5%

Enrollment Recovery and Growth Areas

2027/28



- Other Enrollment Strategies
- Dual Enrollment
- Work Experience
- ISA
- Lifelong Learning
- Apprenticeships
- CDCP
- CVC/OCE
- KAD
- CE

5,000 FTES
Enrollment Gap

Budgetary Alignment

Long Range Plan for Fiscal Stability

2022/23—\$1.4 million structural deficit in Academic Affairs

- \$633,000 net reduction achieved in 2022/23

2023/24—\$767,000 remaining structural deficit

- \$312,563 net reduction achieved in 2023/24

2024/25—\$454,742 remaining structural deficit

Budgetary Alignment

Holistic Approach to Budgetary Alignment in 2024/25

- Operational Budgets
- Reassigned Time
- Schedule of Classes
- Organizational Alignment
- Vacant Positions
- Alternative Funding Sources

Other Initiatives

Guided Pathways

District Strategic Planning

State Initiatives

- AB 928, AB 1111, AB 1705

Federal Grant Programs

- Title V HSI, HEP, CAMP

Annual Planning—3.6 Program Evaluation, Faculty Staffing, and much, much more...

How to Engage

Academic Senate

All Faculty Association

Academic Affairs' Council

Academic Deans and Directors

Office of the Vice President of Academic Affairs

Discussion



Robert Holcomb, Ph.D.
rholcomb@santarosa.edu