

# Santa Rosa Junior College

## The State of Academic Affairs

**Robert Holcomb, Ph.D.**

Vice President, Academic Affairs/Assistant Superintendent

Academic Senate Meeting

Wednesday, May 1, 2024



# Accreditation—SLOs

- Fostering a culture of data-informed inquiry
- Action Letter June 14, 2022
  - Compliance Requirements (SLOs)
- Accreditation Response Plan
  - Follow up Report and Site Visit
- January 2024 Commission Meeting
  - Analysis of disaggregated SLO data
  - Follow up Report due November 1, 2024

# Enrollment Recovery Efforts

- Educational access to local communities and beyond
- Enrollment Management Workgroup
- Strategic Enrollment Management Plan (SEMP)
  - 7 Strategies, Annual Benchmarks
  - 17,500 FTES by 2027/28
- 2023 Summer Enrollment Management Academy
- Incorporation of the Student-Centered Funding Formula
- 8.3% enrollment increase from Fall 2022 to Fall 2023

# Budgetary Alignment

- Long Range Plan for Fiscal Stability
- 2022/23—\$1.4 million structural deficit in Academic Affairs
  - \$633,000 net reduction achieved in 2022/23
- 2023/24—\$767,000 remaining structural deficit
  - 2023/24 list of vacant positions
- Combination of one-time and permanent reductions
- Progress toward fiscal solvency

# 2023/24 List of Vacant Positions, \$706,390

- Administrative Assistant III (Curriculum Office).....100%
- Administrative Assistant III (Health Sciences).....100%
- Dean, Language Arts & Academic Foundations.....100%
- Manager, Farm Facilities & Products.....100%
- Media Resources Specialist.....47.5%
- Program Specialist/MESA.....20.0%
- Student Success Specialist I/HOPE.....29.0%

# Comprehensive District Education Plan (DEP)

- Broad plan across multiple component areas
- Data informed
- IDEAA focused
- Future directions of SRJC

# Reimagining of Academic Affairs

- New partnerships and initiatives
- Cross-disciplinary, sectors of innovation
- Streamlined operational efficiencies
- Improved resource allocation
- Ongoing evaluation of programs, 3.6 review process

# Select Highlights

Art Gallery

Athletics & Dance

Advanced Transport  
& Logistics

Cal Virtual College

Construction  
Training Center

Culinary Arts

Ethnic Studies

Early College Credit

Forensics Program

Guided Pathways

Health Sciences

HOPE, Pharm Tech

HSI Initiatives

Learning Resources

MESA, STEM Success  
Programs

Music Programming

Noncredit CDCP

Oakleaf

Public Safety

Rising Scholars

SRJC Lifelong Learning

SRJC Roseland

Study Abroad

Sustainable Agriculture

Theater Arts

Teacher Prep Pathways

Work Experience



# Discussion



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